

Client	The client's parent entity, headquartered in the Europe, is a leading global wealth manager, top tier investment banking and securities firm, and one of the largest global asset managers. The specific client in this case was the Basel II Programme Management function.
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Project Name	Asset Securitisation Framework
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Project Start Date	February 2007	Project End Date	July 2007
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Industry	<input type="checkbox"/> Commercial banking	<input type="checkbox"/> Insurance
	<input checked="" type="checkbox"/> Investment banking	
	<input type="checkbox"/> Private banking	<input checked="" type="checkbox"/> Asset and wealth management
	<input type="checkbox"/> Retail banking	
		<input type="checkbox"/> Corporate

Category of Service	<input type="checkbox"/> Performance measurement and monitoring	<input checked="" type="checkbox"/> Regulatory compliance and reporting
	<input type="checkbox"/> Portfolio risk management	<input checked="" type="checkbox"/> Business process improvement
	<input type="checkbox"/> Specialised risks	<input type="checkbox"/> Training and people change
	<input type="checkbox"/> Data Quality	<input type="checkbox"/> System selection and implementation

The Challenge	<p>The client required assistance in programme management of the securitisation exposure process under Basel II. <i>avantage</i> was engaged as a catalyst to re-energise the stalled securitisation project and to implement increased management rigour and project discipline. The client wanted to develop a broad, proactive, delivery-focussed approach that would drive the programme forward.</p> <p>The specific requirements of the assignment were:</p> <ul style="list-style-type: none"> • Development and implementation of a tactical process for securitisation exposures in preparation for an 'early readiness' audit for live Basel II reporting; • Transformation of the tactical process into a longer term strategic process to supports the client's overall strategic objectives; • Development of effective documentation for key stakeholders; and • Provision of expertise in asset securitisation, investment banking and risk measurement and management to assist in training, facilitation and implementation of the required process to support Basel II readiness. <p>Product coverage included credit derivatives, asset backed trusts, notes issued by asset backed trusts, asset backed security holdings (and related hedges) and on/off balance sheet exposures.</p>
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Approach and Solution	<p>Working closely with designated client personnel, <i>avantage</i>:</p> <ul style="list-style-type: none"> • Provided subject matter expertise regarding asset securitisation, specifically regulatory interpretation and impact to asset securitisation; • Delivered thought leadership and documentation for Basel II asset securitisation compliance, including:
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	<ul style="list-style-type: none"> ○ Requirements on complex asset securitisation rules and requirements; ○ Scope investigation with potential initial designs for asset securitisation reporting; ○ Tactical and strategic process diagrams; ○ Strategic solution vision/plan; ○ Mapping of policy requirements to tactical and strategic solution; ○ Self assessment to compliance with requirements/ definitions; and ● Project managed tactical and strategic work streams for delivery of tactical solution.
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Results and Benefits	<p>Key process improvement opportunities were achieved or identified as prioritised development objectives within the client’s organisational framework. In addition to the specific objectives of the project being achieved, the client’s programme-management culture was re-energised.</p> <p>Supporting definitional documents, process diagrams on systems and data, data requirements, complex rule and formula explanation and examples were all part of an educational set of tools that aided in facilitating the client’s ability to deliver on Basel II requirements.</p>
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Software used	Not applicable.
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